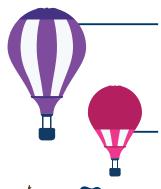
MERCER win with empathy



Global Talent Trends | Technology | Most employees (67%) believe their organization does not effectively balance economics and empathy when making decisions. Leading companies listen intently to their people and show they care by nudging them towards brighter futures.

Focus on futures

Work together to ensure people thrive now and in the future



of executives agree that the purpose of an organization should extend beyond shareholder primacy

But only 39% of organizations are delivering on this today



of employees feel at risk of burn out this year

Race to reskill

Transform the workforce by reskilling for a new world economy



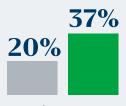
HR leaders' #1 transformation challenge is not understanding need for change

According to executives, only 45% of the workforce is able to adapt to the new world of work

But 87% of employees say they are ready to learn new skills

Sense with science

See ahead by augmenting AI with human intuition



Use of predictive analytics has increased (from 20% in 2018 to 37% today)



Just 16% of companies use metrics to make buy, build, borrow decisions



And only 45% use metrics to identify who is at risk of leaving

Energize the experience

Inspire and invigorate people by redesigning their work experience



Just **7%** of HR Teams believe they deliver an exemplary employee experience today



But 47% of companies are redesigning the organization to become more people-centric

Energized employees are $\mathbf{3X}$ more likely to report a trusting and inclusive workplace

Download the full Mercer Global Talent Trends Study at: www.mercer.com/global-talent-trends