MERCER win with

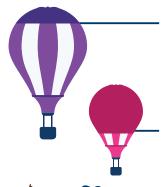
empathy



Global Talent Trends | United Kingdom | Most employees (63%) believe their organisation does not effectively balance economics and empathy when making decisions. Leading companies listen intently to their people and show they care by nudging them towards brighter futures.

Focus on futures

Work together to ensure people thrive now and in the future



84%

of executives agree that the purpose of an organisation should extend beyond shareholder primacy

But only 32% of organisations are delivering on this today



of employees feel at risk of burn out this year

Race to reskill

Transform the workforce by reskilling for a new world economy



HR leaders' #1 transformation challenge is workforce capability

According to executives, only 48% of the workforce is able to adapt to the new world of work

But 73% of employees say they are ready to learn new skills

Sense with science

See ahead by augmenting AI with human intuition



Use of predictive analytics has increased (from 9% in 2016 to 47% today)



Just 15% of companies use metrics to make buy, build, borrow decisions



And only 48% use metrics to identify who is at risk of leaving

Energize the experience

Inspire and invigorate people by redesigning their work experience



Just **5%** of HR Teams believe they deliver an exemplary employee experience today



But 55% of companies are redesigning the organisation to become more people-centric

Energized employees are $\overline{\bf 3X}$ more likely to report a flexible, understanding and inclusive

