MERCER win with

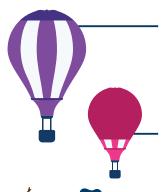
empathy



Global Talent Trends | Italy | Most employees (62%) believe their organization does not effectively balance economics and empathy when making decisions. Leading companies listen intently to their people and show they care by nudging them towards brighter futures.

Focus on futures

Work together to ensure people thrive now and in the future



90%

of executives agree that the purpose of an organization should extend beyond shareholder primacy

But only 28% of organizations are delivering on this today



of employees feel at risk of burn out this year

Race to reskill

Transform the workforce by reskilling for a new world economy



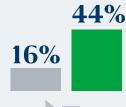
HR leaders' #1 transformation challenge is workforce capability

According to executives, only 40% of the workforce is able to adapt to the new world of work

But 81% of employees say they are ready to learn new skills

Sense with science

See ahead by augmenting AI with human intuition



Use of predictive analytics has increased (from 16% in 2016 to 44% today)



Just 19% of companies use metrics to make buy, build, borrow decisions



And only 38% use metrics to identify who is at risk of leaving

Energize the experience

Inspire and invigorate people by redesigning their work experience



Just 0% of HR Teams believe they deliver an exemplary employee experience today



But $\mathbf{54\%}$ of companies are redesigning the organization to become more people-centric

Energized employees are $\mathbf{4X}$ more likely to report an inclusive and flexible workplace

Download the full Mercer Global Talent Trends Study at: www.mercer.com/global-talent-trends