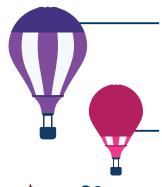
MERCER win with empathy



Global Talent Trends | China | Most employees (62%) believe their organization does not effectively balance economics and empathy when making decisions. Leading companies listen intently to their people and show they care by nudging them towards brighter futures.

Focus on futures

Work together to ensure people thrive now and in the future



76%

of executives agree that the purpose of an organization should extend beyond shareholder primacy

But only **28%** of organizations are delivering on this today



73% of employees feel at risk of burn out this year

Race to reskill

Transform the workforce by reskilling for a new world economy



HR leaders' #2 transformation cl

transformation challenge is not understanding need for change



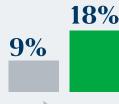
77%

According to executives, only 45% of the workforce is able to adapt to the new world of work

But 77% of employees say they are ready to learn new skills

Sense with science

See ahead by augmenting AI with human intuition



Use of predictive analytics has increased (from 9% in 2016 to 18% today)



Just 19% of companies use metrics to make buy, build, borrow decisions



And only 25% use metrics to identify who is at risk of leaving

Energize the experience

Inspire and invigorate people by redesigning their work experience



Just 4% of HR Teams believe they deliver an exemplary employee experience today



But **63%** of companies are redesigning the organization to become more people-centric

Energized employees are $\mathbf{5X}$ more likely to report a flexible and inclusive workplace

Download the full Mercer Global Talent Trends Study at: www.mercer.com/global-talent-trends